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Welcome to our 2013 Annual Report and thank you for your generous support throughout the past year.

In 1964, Bob Dylan wrote a song titled *The Times They are a-Changin'*. That song could be the anthem for non-profit organizations like SeniorServ who provide programs and services for at-risk, low-income seniors who live in our communities. These are tumultuous times. Government support is dwindling. The older adult population is exploding. We can no longer continue to do things like we used to and expect to be successful.

We are confident that SeniorServ will survive and thrive in these challenging times. We have an entrepreneurial spirit and are constantly seeking new low-cost, high-result opportunities. For example, this year we launched a Care Transitions Program with four area hospitals. It is funded in part by the Center for Medicare & Medicaid Services and the goal is to reduce hospital readmissions for frail, high risk older adults. This program is in our mission sweet spot: helping older adults maintain their health and independence.

We also continue to expand our social enterprise business, producing bulk food and unitized meals for both non-profit and for-profit partners. We are fortunate to have a 22,000 square foot commercial kitchen with state-of-the-art equipment and a talented and dedicated kitchen staff. Revenue generated by our social enterprise business helps cover overhead and support our programs and services.

On the following pages you will see stories about our impact as we care for those who cared for us. We highlight our Veterans, but we also recognize and appreciate the contributions ALL our clients have made during their lives, whether it is in their past careers, while caring for others... or both! We are honored to provide nutrition and caring supportive services needed for older adults from all walks of life to help them live independently and with dignity in the homes they love. Thank you again for being a partner with in stopping the pain of hunger, isolation and depression of seniors in need.



Jon Hill Board Chair



Holly Hagler
President & CEO

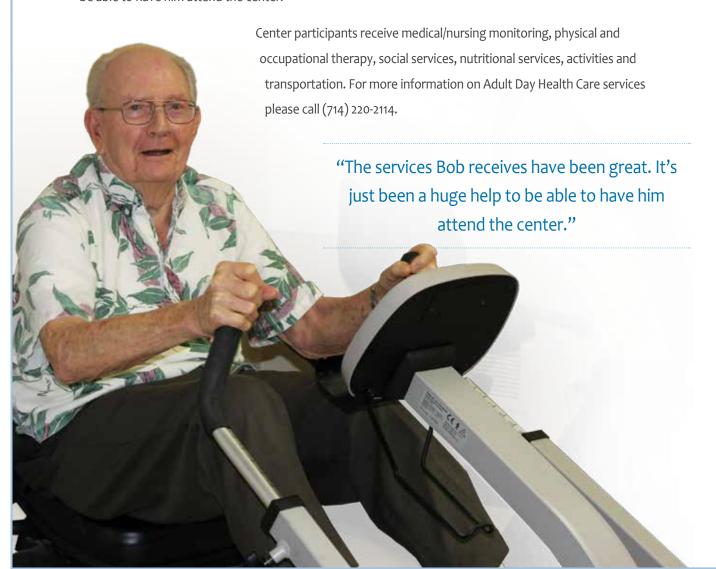
Veterans Benefit from Adult Day Health Care Services

SeniorServ contracts with the Veterans Administration to provide Adult Day Health Care services to area veterans. These services help keep veterans out of nursing homes and provide important respite care for family caregivers. SeniorServ's Anaheim Adult Day Health Care center currently has 17 veterans enrolled; one of them is Bob Weiss.

Bob served in the Air Force during World War II. He was a mechanic and crew chief that maintained B-24 Bombers. Bob was stationed in England, where he met his wife of 67 years. Following nine years of military service, he came home and began a long and successful career with Chevron.

Bob has been attending the Adult Day Health Care center for 8 months after he was diagnosed with a cognitive disorder and memory impairment. He enjoys using the computer lab to play chess on-line. "Bob has been a tremendous help to other participants at the center," said Dawn Durham, medical social worker. "He befriended another veteran participant and got him to open up. They have a special relationship now."

Bob's wife Daphne recently commented, "The services Bob receives have been great. It's just been a huge help to be able to have him attend the center."



Proud To Serve

Each of SeniorServ's 850 Meals on Wheels recipients has their own unique life story, often exemplified by distinguished and honorable careers. Mervin Leslie Taylor, Lieutenant Colonel USMC (ret) is one of those.

Lt. Col. Taylor served 21 years of active service with the Marine Corps. He received his Wings of Gold as a military aviator in 1942 and served in both WWII and the Korean War, flying over 100 missions. He enjoys telling his story and has chronicled every event in detail. He keeps photos and a detailed timeline of his military missions, transfers and advancements in a shallow box that he shares with guests. While telling his story, the 95 year old doesn't need to refer to his written timeline. With a dignified posture, he proudly recites each date and milestone from memory, without hesitation or pause.

The Lt Col. may be retired, but evidence of his military precision is still evident throughout his very tidy home. Everything is in its proper place including the manicured yard he proudly cares for himself. His uniforms, covered with plastic, hang at attention in a bedroom closet, and military certificates and awards adorn the walls along with a photo of a Corsair WWII airplane.

After his wife of 60 years passed, Lt. Col. Taylor lived on frozen dinners purchased at the super market. When he stopped driving just over a year ago and could no longer get to the store to purchase food, he began receiving Meals on Wheels. "I'd be lost without Meals on Wheels," said Lt Col. Taylor.

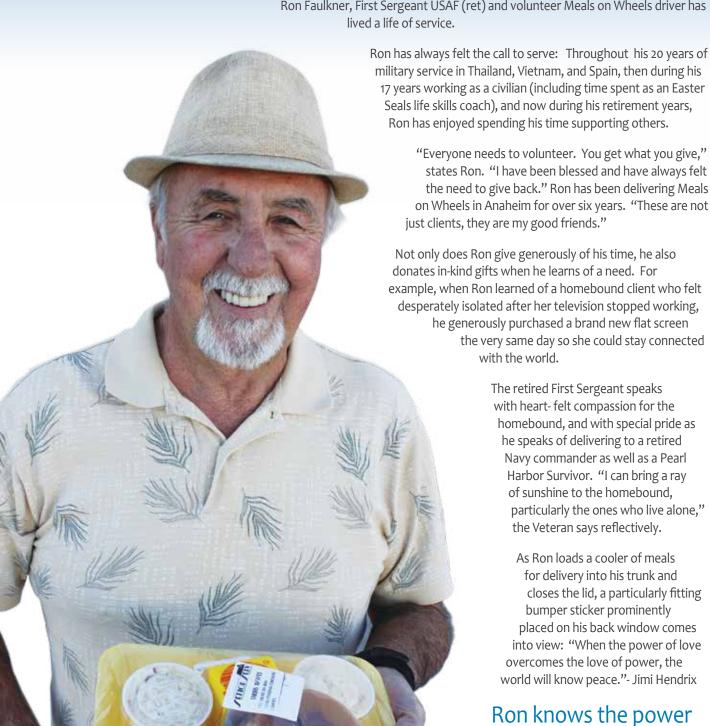
It is SeniorServ's distinct honor and pleasure to serve all our clients. Here's a special salute to Mervin Leslie Taylor, **Lieutenant Colonel** USMC (ret) for his service to our country and for the honor of serving HIM in the way we know best.



Then and now: Mervin Leslie Taylor, Lieutenant Colonel USMC (ret)

The Power of Love

Ron Faulkner, First Sergeant USAF (ret) and volunteer Meals on Wheels driver has



The retired First Sergeant speaks with heart-felt compassion for the homebound, and with special pride as he speaks of delivering to a retired Navy commander as well as a Pearl Harbor Survivor. "I can bring a ray of sunshine to the homebound, particularly the ones who live alone,"

for delivery into his trunk and closes the lid, a particularly fitting bumper sticker prominently placed on his back window comes into view: "When the power of love overcomes the love of power, the world will know peace."- Jimi Hendrix

Ron knows the power of love.

SeniorServ - A Recognized Leader in Developing Innovative and Lower Cost Solutions in Orange County

Since 1967, SeniorServ has been at the forefront of creating programs and services that reduce hunger for impoverished seniors and improve wellness.

Our Meals on Wheels program provides a critical lifeline to 1,000 homebound older adults a day. Our Senior Lunch Program provides daily nutritious lunches and socialization for 1,500 older adults at 26 senior centers in the 20 cities of Central and North Orange County. Our Adult Day Health Care Centers provide medically supervised adult day care services to 120 participants a day in Santa Ana and Anaheim.

In the reality of today's economy and government gridlock, doing the same thing the same way is a sure path for nonprofits to stagnation, irrelevance and even demise.

Although we are the largest senior nutrition provider in Orange County, we are anything but a sleepy nonprofit. We embrace the reality that change and uncertainty are here to stay and that we must organize our strategies, priorities, culture, processes and people accordingly.

As a result, we have adopted an entrepreneurial and highly collaborative approach that has resulted in an expansion of our mission, impact, programs, collaborations and revenue sources, including:

Establishing New Concepts:

We have envisioned and created **Incircle Village Network** to accelerate the development of the
Village movement in Southern California within a
private-public collaborative structure to help older
adults remain in their homes and active in the
community as they age.

Developing New Programs to Improve Senior Health Outcomes:

SeniorServ has formed an innovative collaborative with four hospitals to provide **Care Transitions** services using the evidence-based Coleman Model to reduce 30-day readmission rates for Medicare patients. We are in discussions with other hospitals and health plans to provide services to them.

Forming New Partnerships:

We partner with OC Food Access Coalition and Waste Not OC to produce healthy foods for families and seniors and to reclaim usable food in Orange County to alleviate hunger, create awareness of healthy food options and develop sustainability strategies such as local harvesting, food bank partnerships and food rescue.

Pursuing Social Enterprise:

We leverage our 22,000 square foot commercial kitchen to develop food contracts and recipe development services with businesses and nonprofits alike.

Participate in Numerous Other Collaboratives and Partnerships:

We actively collaborate with more than 50 organizations and government entities and know that to meet all the needs of at-risk seniors we must work together with other senior-serving and hunger-relief organizations.



Care Transitions into Hope

Mr. Alvarez proudly served our country as a Green Beret in the United States Army during the 1960's but now sadly struggles with health and vision challenges, some of which correlate directly to exposure to Agent Orange while serving in Vietnam. Now 70, and having just recently been hospitalized prior to being moved from a homeless shelter to a hotel room, Mr. Alvarez without a doubt was in need of some caring support.

Describing himself as a "proud man," Mr. Alvarez normally hesitates before accepting assistance from others, but knew he needed help after being discharged from the hospital. When SeniorServ Care Navigator Sara Pashaee described the Care Transitions program, Mr. Alvarez recognized that this could provide the support he needed to recover and agreed to participate.

Care Transitions is a voluntary program free to patients for 30 days after being discharged from the hospital. The goal is to reduce hospital re-admissions for Medicare patients with specific high-risk diagnoses, such as congestive heart failure and pneumonia.

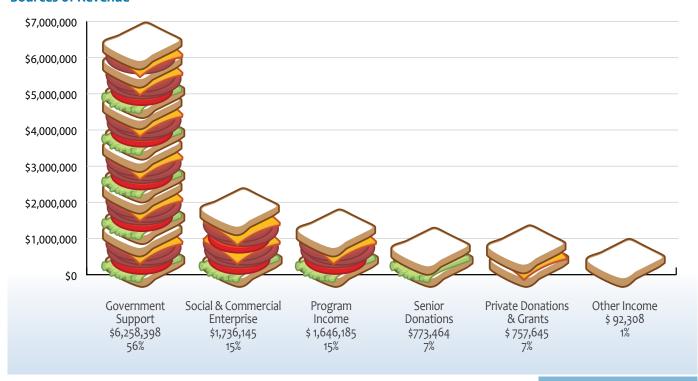
Since joining the program, Mr. Alvarez enjoys Sara's assistance with helping schedule his follow-up medical appointments, making sure his prescriptions are filled, and providing the nutrition he desperately needs through SeniorServ's Meals on Wheels program.

Mr. Alvarez told Sara, his Care Navigator, that he is feeling much better and is very appreciative of the support he received from SeniorServ's Care Transitions program.



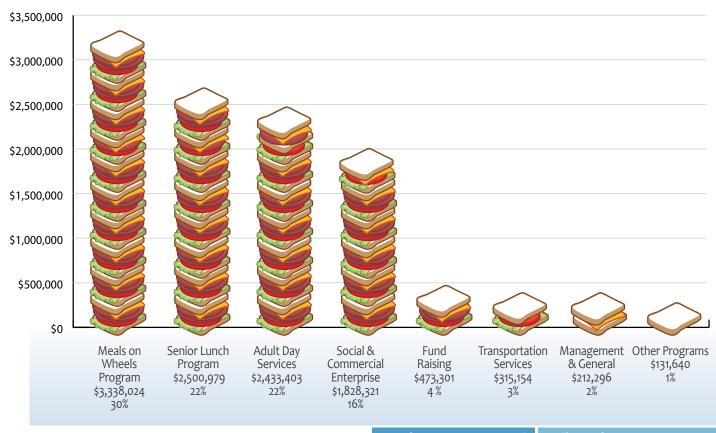
2012-13 Financial Charts

Sources of Revenue



Total Revenue - \$11,264,145

Distribution of Expenses



Total Expenses - \$11,233,118

Change in net assets - \$31,027

SeniorServ salutes our generous donors!

Individual Donors (\$500 or more)

Katherine Abdulkarim Gary Adams Kara Adams John Albright Gabriel Alonzo Barbara Amend Gus Andraos Bart Asner Hans Avemaria Mark Bailev Arthur Balazs Michael Baldwin Webb Ball Nicholas Begovich Shirin Behzadi Kenneth & Vera Bell Suzanne Bell Dale Bell Erin Bello Bruce Belotz Leyda Bequer Edgar Berriman Philip Beukema Mabel Beutler Jack Biedebach James Bierig Robert Bishop Matt Bissonette Charlotte Blauw Jan Bollinger Clifton Boots Dave & Laura Border Judith Boroskin Linda Bosserman Pat Bowley John Bray Sandra Bron Joyann Brown Barbara Bryan Mark & Cheryl Budensiek **Evelyn Buettell** Patrick Callanan Kenna Caprez Valerie Caron Virginia Carson Donald J. Chappell Theresa Gremling Mary Chase Joseph Chirco Maudy Jane Gude

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Tracey Lee

Bruce Lemon

Kurt Lee

Herbert Levy Don Lewis Vern Liermann Melissa Losson Ann Lotti Maria Lunger Peter & Alicia Maciel John Magliari Reza Mahdavi Rachelle Malm Cindy Marks Ernie Mason Frances May Gerald McCall Samantha McDermott Jack & Angie McElvein Lester McNall Linda McQuerrey Monica Mehren Cheryl Meronk Perina Meyer Maurice Meysenburg Mark Miller, M.D. William Mohr Rene Moore Manuel Moreno Mae Grace Mossman Jovce Munsell Isidore Myers Terry Myers Virginia Nelson **Daniel Nieves** Lois Nightingale Frances Noteboom Michelle O'Haren Steven O'Kelley Omid Omidvar, M.D. Kathleen Palkovic Joe & Susan Papiri Curtis Passow Robert Patterson Catherine Paulson James Perry Tara Petrina Kevin Pezzolla Michael Phipps Michelle Pickering

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Corporations, Foundations & Organizations

Alamitos West Health Care Center

Alzheimer's Asociation of Orange County

Amada Home Care

Anaheim Regional Medical Center

Atria Management Company

Attentive Home Care

Bank of America Charitable Foundation

Barney & Barney Foundation

CalOptima

Care 1st Health Plan

CareMore Health Plan

Casa Major, Inc.

Center for Spiritual Living-Newport Mesa

Change a Life Foundation

Chevron

Chevron Employees

City of Anaheim

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City of Costa Mesa

City of Cypress

City of Fountain Valley

City of Garden Grove

City of Huntington Beach

City of La Habra

City of Santa Ana

City of Seal Beach

City of Tustin

City of Westminster

Clear Choice Senior Services

Council on Aging Orange County

Crean Foundation

Croul Family Foundation

Draper's and Damon's

Edward and Helen Shanbrom Family

Fund

Edwards Lifesciences Foundation

Emeritus Senior Living

Employees Community Fund

Boeing California

Enterprise Foundation

Ernst & Young

Essensa

Evercare Hospice

Field Fresh Foods

First Republic Bank

Friends, Family and Associates of

Ellen Fisher

Friends, Family and Associates of

Kathy Denham

Friends, Family and Associates of

Tootié Yee

Fronteras Food Group, LLC

Hagler Financial Services

Health Essentials

Gamer Family Foundation

George Hoag Family Foundation

House Call Doctors Medical Group

Gravity Pro Consulting

Horizon Oxygen

Horizon Support Services

Hospice Touch

Ingram Micro

Insperity

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Irvine Cottages

Jaya Apparel Group

Kaiser Permanente

Katella Senior Living

Kindred Healthcare Operating, Inc.

Kitchen Professionals

Kiwanis Club of Greater Anaheim

Kenneth A. Lester Family Foundation

Life Care Centers of America

Meals on Wheels Association of America

Meridian Senior Living

Monarch HealthCare

Newport Farms

OC CAHF

Nifty After Fifty

O.L. Halsell Foundation

Omnicare, Inc.

Onsite Healthcare Concierge

Orange County Register

Orange County United Way

Pacific Health Group

Pacific Life Foundation

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PG Insurance Services, Inc.

Popular Community Bank

QBE Foundation

Mark Roberts: Christmas-Magic.com

Run Seal Beach

Roy E. Crummer Foundation

Safeway Foundation (Vons Stores)

Santa Ana Elks Lodge #794

SCAN Health Plan

Senior Helpers Yorba Linda

Silverado Senior Living

Skilled Healthcare, LLC

S.L. Gimbel Foundation

Sonnet Home Health

St. Joseph Hospital

St. Jude Medical Center

St. Michael Hospice

Stradling

Sun Mar Healthcare

Swift Produce

The Allergan Foundation

The Califonria Wellness Foundation

Thompson Family Foundation

U.S. Foods

UPS

Wal-Mart Foundation

Wells Fargo Foundation

Western Med - Anaheim

Western Med - Santa Ana

White Nelson Diehl Evans, LLP

Whittier Hospital Medical Center



Headquarters and Commercial Kitchen 1200 N. Knollwood Circle Anaheim, CA 92801 (714) 220-0224

SeniorServ Adult Day Care Center Buena Park Senior Center 8150 Knott Avenue Buena Park, CA 90620 (714) 826-3163 SeniorServ Adult Day Health Care Center 1158 N. Knollwood Center Anaheim, CA 92801 (714) 220-0229

SeniorServ Adult Day Health Care Center 1101 S. Grand Avenue, Suite K Santa Ana, CA 92705 (714) 558-1216

www.SeniorServ.org